

# Engagement Plan

LNPG PROJECT

(Version 2.0)

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LAKE WINN RESOURCES CORP.

1111 Melville Street, 11<sup>th</sup> Floor

Vancouver, BC

V6E 3V6

Ph. 604-689-1799

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## 1.0 INTRODUCTION AND PROJECT DETAILS

Lake Winn Resources Corp. (“LWR”) and its primary contractor, Archer, Cathro & Associates (1981) Limited (“Archer Cathro”) have developed the LNPG Project – Engagement Plan in accordance with the “Engagement and Consultation Policy” and the “Engagement Guidelines for Applicants and Holders of Water Licences and Land Use Permits” prepared by the Mackenzie Valley Land and Water Board 2013 and updated in 2018.

The purpose of the policy is to “ensure that its obligation for meaningful consultations (as set for in the land claims and applicable legislation) with all affected parties, including Aboriginal groups in the Mackenzie Valley, are met and clearly articulated. In particular, the Policy outlines:

- The requirement for proponents to initiate dialogue and engagement planning with affected parties particular Aboriginal organizations and groups;
- Application on consultative approaches throughout proceedings wherein affected parties contribute meaningful assessment of impacts and establishment of appropriate mitigation pursuant to the legalisation;
- The process for assessing and ruling on, if necessary, the adequacy of Crown consultation prior to a final decision or recommendation taking into account the information gathered during engagement and consultative process.

The Guidelines provide requirements and recommendation to proponents for meeting the Board’s requirements for engagement. Specifically, the Guidelines outline:

- The proponents submission requirements for engagement prior to and during the life of the project and authorization;
- The engagement criteria against which the Board will assess adequacy of engagement;
- The recommended step by step process for successful engagement outcomes; and
- Suggested best-practices for conducting engagement.

This Engagement Plan will be in effect from April 2023 until April 2028. This is a living document that will be reviewed at minimum annually prior to the start of any site activities, with additional reviews as warranted.

## 1.1 LWR’S ENGAGEMENT PLAN FRAMEWORK

LWR acknowledges that the project is located on the traditional lands of the Dehcho First Nations and recognizes the importance of engaging with affected parties throughout the various phases of the development. LWR and Archer Cathro have conducted and continue to conduct engagement initiatives. The Engagement Plan provides a formal written framework on how LWR will continue to engage potentially affected parties. LWR recognizes the political, social, environmental, and economic landscape of the North and that Aboriginal people are unique, and that LWR will continue to respect and work within these features in the course of its engagement. LWR considers the Engagement Plan to be a living document, meaning that the plan will evolve and be updated as site activities become advanced or should the existing project progress towards further development.

## 2.0 AFFECTED PARTIES

As the first step, the Policy and Guidelines require identification of the affected parties. An affected party is defined as a party that is affected (or predicted to be affected) by a proposal or existing project, including an Indigenous government, an individual occupying land for traditional purposes, a private land owner, or a lease or interest holder (e.g. for a lodge)<sup>1</sup>. This plan addresses Aboriginal groups as the affected parties in related to the LNPG Project. Aside from the Aboriginal groups there are several other affected parties which are identified with indirect or general interest in the project. These include; Territorial Departments, Agencies, and Board, associations, and other private companies.

### LIST OF IDENTIFIED AFFECTED PARTIES

In Table 1 below is a list of identified affected parties for the Liard project areas:

**Table 1:** Affected Parties for the Liard Project Areas

ORGANIZATION	NAME	TITLE	CONTACT EMAIL
Acho Dene Koe First Nation	Gene Hope	Chief	<a href="mailto:chief@adkfirstnation.ca">chief@adkfirstnation.ca</a>
Deh Cho First Nations	Herb Norwegian	Grand Chief	<a href="mailto:herb_norwegian@dehcho.org">herb_norwegian@dehcho.org</a>
Dehcho First Nations	Alison de Pelham	Executive Director	<a href="mailto:executivedirector@dehcho.org">executivedirector@dehcho.org</a>
Dehcho Land Use Planning Council	Joachim Bonnetrouge	Chair	<a href="mailto:joachimb@dehcholands.org">joachimb@dehcholands.org</a>
DehCho Land Use Planning Council	Sophie Bonnetrouge	Office Manager	<a href="mailto:sophieb@dehcholands.org">sophieb@dehcholands.org</a>
Deh Gah Got'ie First Nation	Michael Vandell	Chief	<a href="mailto:Chief@dehgahgotie.ca">Chief@dehgahgotie.ca</a>
Fort Providence Metis Council	Clifford McLeod	President	<a href="mailto:fpmcpres@northwestel.net">fpmcpres@northwestel.net</a>
Fort Simpson Metis Council	Darlene Sibbeston	President	<a href="mailto:metisnation52@northwestel.net">metisnation52@northwestel.net</a>
JMR First Nation	Nolene Hardisty	Chief	<a href="mailto:Chief@jmrfn.com">Chief@jmrfn.com</a>
Ka'agee Tu First Nation	Lloyd Chicot	Chief	<a href="mailto:kaageetu_chief@northwestel.net">kaageetu_chief@northwestel.net</a>
Katlodeeche First Nation	April Martel	Chief	<a href="mailto:kfnchief@katlodeeche.com">kfnchief@katlodeeche.com</a>
Liidii Kue First Nation	Kele Antoine	*Chief	<a href="mailto:chief@liidiikue.com">chief@liidiikue.com</a>

Nahaeâ Dehé Dene Band	Steve Vital	Chief	<a href="mailto:chiefsteve.nbdb@gmail.com">chiefsteve.nbdb@gmail.com</a>
Pehdzeh Ki First Nation	Lloyd Moses	Chief	<a href="mailto:Chief@pkfn.ca">Chief@pkfn.ca</a>
Sambaa K'e First Nation	Dolphus Jumbo	Chief	<a href="mailto:chief@sambaakefn.com">chief@sambaakefn.com</a>
West Point First Nation	Florence Cayen	Chief	<a href="mailto:chief@wpfn.ca">chief@wpfn.ca</a>
Parks Canada	Jonathan Tsetso	Superintendent	<a href="mailto:jonathan.tsetso@pg.gc.ca">jonathan.tsetso@pg.gc.ca</a>
Ross River Dena Council	Dylan Loblaw	Chief	kaskachief@rrdc.ca
Liard First Nation	Stephen Charlie	Chief	<a href="mailto:chief@liardfirstnation.ca">chief@liardfirstnation.ca</a>
Sahtu Dene Council	Wilber Kochon	Grand Chief	<a href="mailto:Admin@denation.com">Admin@denation.com</a>

## 3.0 ENGAGEMENT WITH AFFECTED PARTIES

### 3.1 WHAT IS ENGAGEMENT?

LWR follows the definition of engagement as articulated in the Mackenzie Valley Land and Water Board Policy: “the communication and outreach activities a proponent undertakes with affected parties prior to and during the operation of the project.”

### 3.2 WHAT ARE THE BENEFITS OF ENGAGEMENT?

Engagement can help LWR do a better job. It provides a mean for the company to share ideas, plans, and values while receiving input from affected parties regarding potential and any existing concerns and to mitigate, or otherwise address, in advance areas of potential conflict. Engagement keeps affected parties informed and up to date of what is happening with the Project.

<sup>1</sup>Engagement and Consultation Policy June 5, 2018

[https://glwb.com/sites/default/files/mvlwb\\_engagement\\_and\\_consultation\\_policy\\_-\\_nov\\_25\\_19.pdf](https://glwb.com/sites/default/files/mvlwb_engagement_and_consultation_policy_-_nov_25_19.pdf)

There are many benefits of engaging affected parties and the public in general, and here is what can be accomplished:

- Build cooperative working relationships and garner support for the Project;
- Understand views, concerns, interest and expectations;
- Bring attention to important issues
- Reduce opposition and delays;
- Achieve better, more informed, decisions;
- Understand traditional knowledge, land use, and culture and historical contexts of the impact on Aboriginal groups;
- Help communities and affected parties understand the complexities of issues; and
- Help understand the needs and priorities of the communities and stakeholders so that decisions can be made with these needs and priorities in mind.

LWR recognizes that the benefits of engaging are long-terms. The process is an investment in achieving what the company’s vision of being a responsible and welcome member of the communities in which we operate.

### 3.3 WHAT GUIDES ENGAGEMENT?

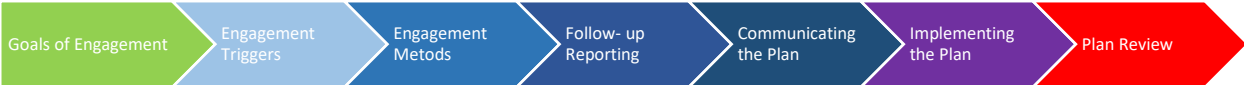
LWR is committed to following the guidelines and best practise found in Appendix A of the Mackenzie Valley Land and Water Board Guidelines. Guidelines from the affected parties’ expands on these guidelines and best practices and are acknowledged and included in this Engagement Plan.

Examples of guidelines and best practices include:

- Pro-active, early engagement – provision of adequate time for early notification and addressing of potential Project issues.
- Being transparent and accountable – sharing information and having open engagement processes, final decisions and outcomes.
- Valuing inclusiveness – ensuring engagement is based on building trust and relationships that seek to involve all members of the communities.
- Consider cultural and language difference – knowing the audience, and designing the engagement around them. Presentations and materials will be in plain language and translates where appropriate.
- Be clear about objectives and expectations.
- Document any and all feedback received from affected parties – note the date, name of individuals involved, nature of the project, the key input that was taken from the conversation, which concerns were heard, any alternatives discusses/ agreed to, and any outstanding issues.
- Promote open two-way communication – working with communities and stakeholder in the cooperative and collaborative way to share information and provide opportunities for open and constructive dialogue.
- Provide timely communication – ensuring information is available in a timely manner.

### 4.0 ENGAGEMENT PLAN

LWR considered the following components and actions when developing their Engagement Plan.



### 4.1 GOALS OF ENGAGEMENT

**Table 2:** In assessing the current stage of the Project, LWR identified three engagement goals:

Engagement Goals	Commitment to the Public
1. Inform – involves providing information to: <ol style="list-style-type: none"> <li>a. Notify affected parties of an issues/project decision.</li> <li>b. Assist affected parties in understanding the Project and issues that may arise.</li> <li>c. Prepare affected parties for more intensive forms of engagement should the project advance</li> </ol>	<ul style="list-style-type: none"> <li>• Keep the public informed.</li> </ul>
2. Engage – affected parties and communities have the opportunity to provide feedback (usually at points in the project planning or implementation process).	<ul style="list-style-type: none"> <li>• Keep the public informed.</li> <li>• Listen to, acknowledge concerns and aspirations, and consider these in decision making.</li> <li>• Provide feedback when required on how public input influenced decisions.</li> </ul>
3. Involve – affected parties can work directly with the Company through the process to ensure that aspirations are consistently understood and considered.	<ul style="list-style-type: none"> <li>• In the event of a development decision, work with the public to highlight how their concerns and aspirations are reflected in the design of the plan.</li> </ul>

### 4.2 ENGAGEMENT TRIGGERS AND METHODS

LWR has defined engagement triggers at key milestones in the project, which may be related to project activities authorized under a land use permit and/or water licence.

The engagement method follow three important guiding principles, consistent with guidance from the Mackenzie Valley Land and Water Board:

1. The nature and scope of engagement efforts should reflect the magnitude and complexity of the Project.
2. Both the affected parties and/or Proponent can run the risk of “consultation fatigue” from too many or inappropriate engagements. Engagement methods and schedules must, by mutual agreement, be reasonable and sustainable for both Proponents and affected parties.
3. The nature of the Engagement methods and frequency of engagement will change through time as affected parties and Proponents gain trust and the Project develops. The Engagement Plan should be reviewed as the relationship of the affected parties and Proponent and/or Project reaches mutually determined milestones.

LWR’s level of engagement with affected parties has been and will continue to be reflective of its activity level in the area. Depending on the proposed level of activities engagement could include community meetings, open houses, meetings with Chief and Councils, telephone calls along with both written and electronically notifications.

LWR agrees with and will follow the recommend procedures of the Mackenzie Valley Land and Water Board Guidelines.

1. Written notification to the affected party
2. Face to face meeting with the affected party
3. Community public meeting

#### 4.2.1 Recommend Engagement Work Plan and Schedule

**Table 3:** LWR’s timeline prompts and methods of engagement

<b>Engagement Trigger</b>	<b>Purpose for Engagement</b>	<b>Organization to be Engaged</b>	<b>Format of Engagement</b>	<b>Information to be recorded</b>
Annual work plan summarizing the years planned activities		See Table 1	Letter	Email
New land disturbance that has not yet been assessed for archaeological potential	Dissemination of Archeological Impact Assessment submission	See Table 1	Summary Report	Email
Prior to commencement of seasonal activities	Inform organizations	See Table 1	Letter	Email
At completion of seasonal activities	Inform organizations	See Table 1	Letter	Email
Completion of any baseline reports	Dissemination of information to affected parties regarding baseline environmental monitoring	See Table 1	Letter with accompanying report(s) in electronic formation and/or paper copy	Regular mail
Pre-submission of requested changes to the Spill Contingency Plan	To inform parties of requested changes to allow for concerns to be met	See Table 1	Letter – face to face meetings	Email and engagement records. Meeting Notes will be recorded.
Pre-submission of requested	To inform parties of requested	See Table 1	Letter – face to face meetings	Email and engagement



changes to the Waste Management Plan	changes to allow for concerns to be met			records. Meeting Notes will be recorded.
Pre-submission of requested changes to the Engagement Plan	To inform parties of requested changes to allow for concerns to be met	See Table 1	Letter – face to face meetings	Email and engagement records. Meeting Notes will be recorded.
Pre-submission of requested changes to the Wildlife and Wildlife Habitat Protection Plan	To inform parties of requested changes to allow for concerns to be met	See Table 1	Letter – face to face meetings	Email and engagement records. Meeting Notes will be recorded.
Pre-submission of requested changes to the ANY OTHER PLAN	To inform parties of requested changes to allow for concerns to be met	See Table 1	Letter – face to face meetings	Email and engagement records. Meeting Notes will be recorded.
Submission of updated Spill Contingency Plan	Dissemination of the updated Plan	See Table 1	Letter with accompanying plan in electronic format and/or paper	Email
Submission of updated Waste Management Plan	Dissemination of the updated Plan	See Table 1	Letter with accompanying plan in electronic format and/or paper	Email
Submission of updated Engagement Plan	Dissemination of the updated Plan	See Table 1	Letter with accompanying plan in electronic format and/or paper	Email
Submission of updated Wildlife and Wildlife Habitat Protection Plan	Dissemination of the updated Plan	See Table 1	Letter with accompanying plan in electronic format and/or paper	Email

Submission of updated ANY OTHER PLAN	Dissemination of the updated Plan	See Table 1	Letter with accompanying plan in electronic format and/or paper	Email
Pre-submission of Renewal Application for Land Use Permit or Water Licence	Dissemination of information to affected parties regarding plans to allow for community concerns to be met	See Table 1	Notification will be sent out via email or possibly phone conversation Public Meetings and/or site visits, and/or private face to face meetings	Email and Engagement records Meeting Notes will be recorded.
Submission of Land Use Permit/ Water Licence Application	Application to MVLWB	See Table 1	Email	Application will become a matter of public knowledge.
Pre-submission for any requested Land Use Permit or Water Licence Amendments or Extensions	Dissemination of information to affected parties regarding plans. To allow for community concerns to be met	See Table 1	Notification will be sent out via email or possibly phone conversation, public meeting, and/or site visit, and/or private face to face meetings	Email and engagement records. Meeting Notes will be recorded.
Submission of Application for any Land Use Permit or Water Licence Amendments or Extensions	Application to MVLWB	See Table 1	Email	Application will become a matter of public knowledge.
Any changes to initial operation plans	Notification will be sent to all parties that are engaged during the program to let them know of any	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting notes will be recorded.

	proposed changes to plans that have not previously been set			
Any activities on ground that were not included in the Land Use Permit or Water Licence	Notification will be sent to all parties that are engaged during the program to let them know of any proposed change to plans that have not previously been set.	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting notes will be recorded.
Once in every field season should work be ongoing	Dissemination of information to affected parties	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting noted will be recorded.
Notification of any spill of hazardous or non-hazardous materials as outlined in the spill contingency plan	Dissemination of information to affected parties	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting noted will be recorded.
Renewal of any authorization or right issued by a government department	Dissemination of information to affected parties	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting noted will be recorded.
Material information from the proponent regarding the project.	Dissemination of information to affected parties	See Table 1	Notification will be sent out via email or possible phone conversation	Email and engagement records. Meeting noted will be recorded.

*Note: Contact name for Organizations to be engaged are subject to change based on updated information that may be received from the affected party.*

### 4.3 FOLLOW-UP REPORTING

Reporting on an Engagement after it has been completed is an important step in the engagement process as it ensures that those involved see their input was received, understood, and valued. All follow up reports will acknowledge those that participated and will provide an accurate record of the engagement process, and how final decisions were reached.

During engagement activities, LWR will track comments, concerns or inputs, received relating to a permitted/licensed activity and will provide a summary as detailed in the work plan. In order to process comments, concerns and input throughout the engagement process, LWR will endeavor to respond in a timely manner, respecting the nature of the input.

### 4.4 COMMUNICATING THE PLAN

Communicating the Engagement Plan is an important element to the success of the engagement process. Affected parties need to be aware of how LWR is carrying out their engagement and who they can contact in the event they are seeking information or clarification on a project related matter. While LWR intends to use engagement methods already familiar to them, they do recognize that not all potentially affected parties are the same and that what might work for one particular group or individual may not be the best method of engagement for another. When engagement is required, LWR is open to applying methods that work best for a particular situation and affected party. Keeping communication open will build a rapport and establish a trust amongst the Parties.

### 4.5 IMPLEMENTING THE PLAN

LWR welcomes the added context and formalization of the Engagement process within the region. For the company, this reduces the uncertainty in approaches, application of methods, and expectations for both affected parties and the Proponent. This version of the Engagement Plan incorporates the thinking and guidelines of the Mackenzie Valley Land and Water Board, guidelines and best practices, hence, represents “the forward looking document” that will be implemented according to the recommend workplan and schedule.

Specifically, the Engagement Plan has identified for the Project:

- Potentially Affected Parties
- Guidelines and Best Practices
- Goals of Engagement
- Methods of Engagement
- Engagement Triggers
- Post-Engagement Follow-up and Reporting

### 4.6 PLAN REVIEW

It is important that engagement efforts be monitored and where a method does not appear to be effective or when the scope of importance of an issue changes, it will be necessary to modify the Engagement Plan. Evaluating the effectiveness of the engagement process is a fundamental part

of the Engagement Plan as it is important to understand what was done well and what could be improved upon moving forward. LWR and the affected parties will assess the effectiveness of its engagement efforts over the course of time and will make necessary changes on a case by case basis. Any revisions to the Engagement Plan will be forwarded to the Mackenzie Valley Land and Water Board.